

PARCO Group at a Glance

The PARCO Group is involved in four categories of business. Our core **Shopping Complex Business** operates our PARCO commercial facilities. The **Retail Business** operates distinctive specialty shops. The **Space Engineering and Management Business** conducts interior design, decorating and electrical work, and manages buildings. Finally, our **Other Business** segment provides web-based information and online shopping services.

PARCO works with its tenants to create commercial spaces that provide customers with enjoyment and maximize synergies within the Group.



Ikebukuro PARCO



ROSEMARY store in Kawasaki

Shopping Complex Business

The Shopping Complex Business is the PARCO Group's flagship operation. Specializing in comprehensive commercial facility production, this business develops and operates PARCO shopping complexes in Japan and overseas.

Currently, the Shopping Complex Business operates 20 shopping complexes in Japan, and one overseas in Singapore. In addition, our entertainment business engages in a diverse range of promotion activities for theater, music, film and publishing, designed to differentiate us from other commercial facilities.

PARCO CO., LTD.	
Net Sales	¥245,488 million
Operating Income	¥8,790 million
Paid-in Capital	¥26,867.38 million

*For further information about the Company, please see P. 24.

PARCO (Singapore) Pte Ltd	
Net Sales	-
Operating Loss	(¥273 million)
Paid-in Capital	S\$15,926 thousand

Retail Business

The Retail Business is centered on NEUVE A CO., LTD., which develops and operates select stores offering fashion-related goods. The 140 individual retail shops (end of fiscal 2010) each fall into one of four store formats based on the concept of customer lifestyle support. In addition to developing new stores outside of PARCO complexes, we continue to develop new business formats and pursue other ways to bring new information to customers, with the aim of expanding earnings.

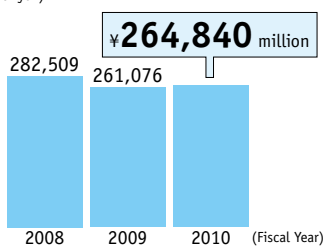
NEUVE A CO., LTD.	
Net Sales	¥15,396 million
Operating Income	¥338 million
Paid-in Capital	¥490 million

- TiC TAC Business Watch specialty store
- EYEWEAR Business Eyeglass specialty store
- ROSEMARY Business Cosmetics and accessories specialty shop
- COLLECTORS Business Men's variety shop

Consolidated Financial Highlights

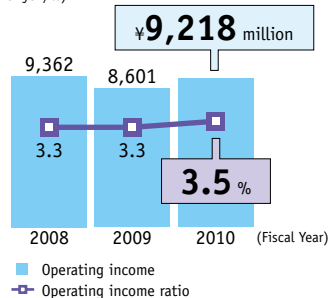
Net sales

(Millions of yen)



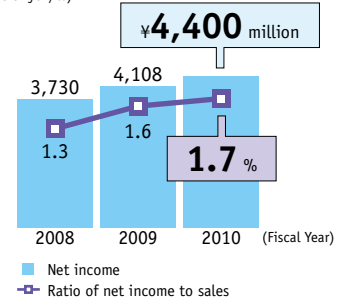
Operating income/Operating income ratio

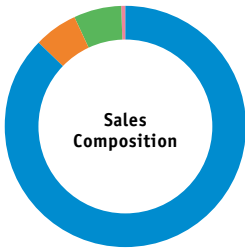
(Millions of yen/%)



Net income/Ratio of net income to sales

(Millions of yen/%)





Shopping Complex Business

87.7%

Retail Business

5.4%

Space Engineering and Management Business

6.7%

Other Business

0.2%



Nagoya PARCO West annex 1F



Stylife on the PARCO-CITY online shopping mall

Space Engineering and Management Business

PARCO SPACE SYSTEMS CO., LTD., which handles the Space Engineering and Management Business, is involved in the development and operation of commercial facilities through its two pillars of the Space Production Department, which handles activities ranging from the planning and design of commercial spaces to interiors, fixtures and electrical work, as well as supervising interior decorating, and the Building Management Department, which provides safety and maintenance, and janitorial and security services for maintaining a comfortable building environment. We develop and sell original lighting fixtures products, pursue contracts with external commercial facilities, and promote energy saving lighting designs for commercial spaces (lighting with a lower environmental impact) taking advantage of our specialized and comprehensive expertise accumulated through designing PARCO spaces and managing facilities.

PARCO SPACE SYSTEMS CO., LTD.

Net Sales	¥11,830 million
Operating Income	¥385 million
Paid-in Capital	¥490 million

Other Business

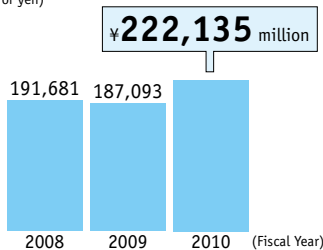
Other Business is centered on web-based customer communication services, which are handled by PARCO-CITY CO., LTD. The web business centers on creating websites for commercial facilities outside the PARCO Group.

We also operate PARCO-CITY, an online shopping mall focused on specialty stores that have opened in PARCO complexes, and shopsnavi, a mobile phone-based employment website specializing in the fashion retail industry that started in November 2010.

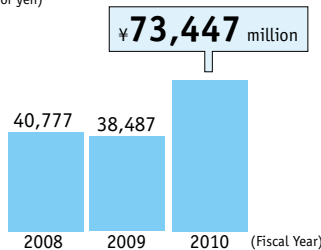
PARCO-CITY CO., LTD.

Net Sales	¥600 million
Operating Income	¥16 million
Paid-in Capital	¥10 million

Total assets
(Millions of yen)



Interest-bearing debt
(Millions of yen)



Equity/Equity ratio
(Millions of yen/%)

