



Fashion, theater, film, literature, music, art. We have long expressed through culture the beauty of living and the splendor of being free. And we have constantly explored the potential of the imagination to fashion the future.

Sharing excitement in tune with the times. Drawing and designing with belief in sensibility. Creating, with the focus on people, place, and connection. To change the world with excitement beyond imagining—this is our new vision for the future.

We will join with the next generation to forge a new era by connecting together diverse individualities and sensibilities driven by the imagination and passion of individuals. With sensibility, we will change the world.

## Contents

- 3 Message
- 4 History of Value Creation: 55 Years of PARCO
- 5 Medium-term Business Plan (FY2024-2026)
- 6 PARCO Business (Stores)
- 8 Medium-term Business Plan:
  Priority Strategies ① Structural Evolution of
  the Stores Business
- Medium-term Business Plan:
  Priority Strategies ② Develop New Business Sites
- 10 List of Stores
- 11 List of Facilities
- 12 PARCO Business (Content)
- Medium-term Business Plan:Priority Strategies Expand Content Business
- 17 PARCO Sustainability
- 20 PARCO by the Numbers
- 21 About the PARCO Group
- 22 As a Member of the J. Front Retailing Group
- 23 About PARCO

A https://www.parco.co.jp/en/about/vision/

# Message



Our vision is to "Excite", "Design", and "Create" — to change the world with excitement beyond imagination — and our purpose is to "Change the world with sensibility" creating a new era together with the next generation. We hope to realize PARCO's unique character with our sights on the forefront of the era to build a better relationship with society.

Since PARCO's founding, we have expressed the wonderful nature of living with beauty and freedom through countercultures in fashion, theater, film, literature, music and art. And through these countercultures, we have provided alternative value to the mainstream to the younger generation at PARCO stores throughout the country.

We have joined together with local partners where PARCO stores and other business sites are located and with creators and innovators who travel between Japan and other parts of the world. At our respective locations, we create friendships with people who share our sense of individuality and value. This is the purpose of PARCO.

Exploring the potential of the imagination to create the future, we will change the world and create a new era with the younger generation through PARCO's individuality and values.

March 2024

Kenji Kawase

Representative Director, President and Executive Officer

# History of Value Creation: 55 Years of PARCO



▶ Opened Ikebukuro PARCO



▶ Opened Shibuya PARCO

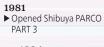




▶ Opened Sapporo PARCO



▶ Opened Kichijoji PARCO



1984 ▶ Opened Matsumoto



▶ Opened Nagova PARCO



► Opened Nagova PARCO South Building

**Era of PARCO Development** 

▶ Opened Hiroshima PARCO

▶ Opened Hibarigaoka PARCO ▶ Opened Hiroshima PARCO New Building 1994

## ▶ Opened Ikebukuro P'PARCO 2005

▶ Opened Pedi SHIODOME

## 2007

▶ Opened Shizuoka PARCO

## 2007





▶ Opened Sendai PARCO



2010



2014

▶ Opened Fukuoka PARCO New Building

### 2016

▶ Opened Sendai PARCO2

### 2016

▶ Opened itadakimasu by PARCO (Singapore)

### 2017

▶ Opened PARCO va Ueno



► Revival open of CINE QUINTO

► Started support for the NEW VIEW

by next-generation creators

AWARDS, which honors VR content

▶ Opened Kinshicho PARCO



▶ Opened the new Shibuya PARCO



2020

▶ Opened Shinsaibashi PARCO

2020



2023

▶ Opened HAB@Kumamoto



**Era of PARCO Founding** 

1977

► Launched marketing

**ACROSS Monthly** 

information magazine

► Communicating art culture

Hosted "Wall Paint" event

information

The Heisei Recession Surpassed Izanagi economic boom (the lost decade) (Japan's rapid growth period from 1965 to 1970) Worldwide recession Low growth Abenomics

**Era of PARCO Evolution** 

2018

Covid-19 pandemic

► Launched the SkiiMa working space

▶ Started the P.O.N.D. (Parco Opens New

Dimension) cultural festival

High economic growth Stable growth High Consumption society Bubble economy

1973 ▶ Opened PARCO Theater



Photo by Atsushi Nishimura

► Started Parco Publishing





▶ Launched a culture magazine Bikkuri Hausu (Surprise House)

1980 ▶ Started ACROSS fixedpoint observation



► Launched open competitions, the Nippon Graphic Exhibition and the Nippon Object Exhibition

▶ Opened Shibuya CLUB QUATTRO, a live music venue



► Launched free paper Gomes

## ▶ Opened CINE OUINTO



▶ Started a female creative talent-led culture event Shibukarru Festival



### 2013

► Started support for Asia Fashion Collection



### 2014

► Launched PARCO Corporate Message" SPECIAL IN YOU."

## 2014

► Released POCKET PARCO, the official app



▶ Opened collaboration cafe THE GUEST cafe & diner



► Launched crowd-funding service BOOSTER



► Started the Welpla medical and wellness mall

▶ Started location service business to provide

shooting location to movie producers



## 2023

Era of PARCO Transformation

► Started the game business



### 2023

► Started ONLINE PARCO, a co-creation e-commerce site







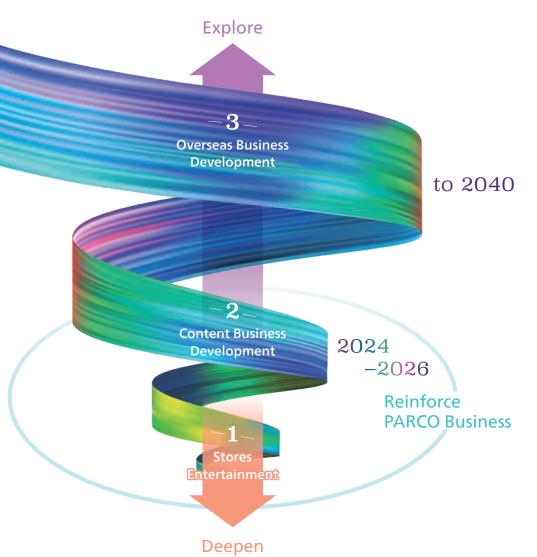


# Medium-term Business Plan (FY2024-2026)

## PARCO Medium-term Business Plan (FY2024-2026)

PARCO is working to increase earnings and grow by focusing resources on core PARCO stores. Looking toward the future, we will explore new areas for the PARCO business, including development with priority on content developable overseas, and expand our business portfolio.

## **PARCO's Growth Strategy**



## to 2040

Raise the value of the PARCO business in Japan and aim to develop business overseas by 2040. In addition, in the store business and content business, provide new value to customers that is unique to PARCO.

# Medium-term Business Plan (FY2024-2026)

Polish the core stores business and entertainment business, create a platform for developing new content, raise the value of the content business in Japan, and further expand the business domain. Moreover, increase the efficiency of corporate functions, promote selection and focus for businesses, and consolidate management resources in mainstay businesses.

## Priority Strategies 1

## Structural Evolution of the Stores Business

- Earnings recovery and growth of core PARCO stores
- Promote diversification of earnings as business development sites
- Expand the customer base

## **Priority Strategies 3**

## **Expand Content Business**

- Expand entertainment domain by utilizing strengths and uniqueness
- Focus on digital entertainment business (games, etc.) and wellness business

## Priority Strategies 2

## **Develop New Business Sites**

- Raise area value through the strategic site development of the J. Front Retailing Group
- Nishiki 3-chome 25th Block Plan (tentative name) in Nagoya; scheduled opening in summer 2026

## Priority Strategies 4

## Reorganize and Strengthen Management Base

- Convert to organization that raises business promotion capability
- Strengthen resource allocation to business divisions

- 5 -