# PARCO CO., LTD. FY2007 Q3 (Mar.-Nov.) Briefing Material



#### Q3 results

#### Unit: Million yen

### Consolidated results by segment Unit: Million yen

Consolidated	Q3 MarNov.	Change ¥	Change %	ſ	Annual forecast	Change %
Net sales	210,209	14,051	7.2%	ŀ	292,000	9.5%
Operating income	7,838	(8)	(0.1%)		10,000	2.5%
Ordinary income	7,720	56	0.7%		9,900	3.2%
Net income	4,169	323	8.4%		4,600	2.1%

Non- consolidated	Q3 MarNov.	Change ¥	Change %	Annual forecast
Net sales	191,487	10,758	6.0%	269,600
Operating income	6,895	14	0.2%	8,800
Ordinary income	6,793	139	2.1%	8,700
Net income	3,593	245	7.3%	4,000

		Q3 MarNov.	Change ¥
Shopping Complex Business	Net sales	193,573	11,058
	Operating income	6,923	(18)
	Net sales	12,163	279
Retail Business	Operating income	200	(100)
Space Engineering and	Net sales	20,602	3,273
Management Business	Operating income	843	268
Other Business	Net sales	1,713	(62)
	Operating loss	(98)	(153)
Subtotal	Net sales	228,052	14,549
	Operating income	7,868	(3)
Eliminations or	Net sales	(15,941)	(88)
corporate	Operating income	(29)	(4)
	Net sales	212,111	14,461
Total	Operating income	7,838	(8)

Note: Figures for net sales by segment include operating revenue

## Consolidated

# SG&A expenses Unit: Million yen

Non-consolidated

Store

Ikebukuro PARCO

Shibuya PARCO

Sapporo PARCO Chofu PARCO

Nagoya PARCO

Total flagship stores

Kichijoji PARCO

Hibarigaoka PARCO

Shin-Tokorozawa PARCO

Chiba PARCO

Tsudanuma PARCO

Utsunomiya PARCO

Atsugi PARCO

Total Kanto region stores

> Matsumoto PARCO

Shinsaibashi PARCO

Otsu PARCO

Oita PARCO

Kumamoto PARCO

Total regional stores

Total existing

Shizuoka PARCO

Urawa PARCO

Gifu PARCO

Total

Flagship

stores

Kanto region

stores

stores

Tenant sales by store Unit: Million yen

Net sales

25,687

15,952

12,971

29,766

13,844

107,978

7,902

6,271

6 928

6,962

8,365

5 897

2,765

45,093

6,714

1,405

6,297

3,259

4,199

21,876

174,949

8,138

3,139

186,226

Q3 Mar.-Nov.

Change %

2 2%

(9.8%)

0.3%

1.9%

3.7%

0.4%

0.2%

(5.1%)

(0.2%)

1.7%

2.9%

(4.6%)

(17.0%)

(0.8%)

(0.2%)

6.2%

4.8%

(6.4%)

(4.7%)

(0.3%)

(0.2%)

5.6%

Change %

9.4%

0.5%

2 6%

10.1%

#### Non-consolidated Sales by item, average spend per customer, paying customer numbers

		Q3 MarNov		
		Change %		
Category and item		All stores total	Existing stores	
	Womenswear	6.6%	1.0%	
	Menswear	2.8%	(1.7%)	
	General clothing	9.5%	7.1%	
Cl	othing	5.8%	0.6%	
	Shoes	7.4%	3.4%	
	Bags	(2.1%)	(11.3%)	
	Accessories	0.9%	(4.7%)	
	Cosmetics	3.7%	4.0%	
Pe	ersonal items	4.4%	0.0%	
General merchandise		5.0%	(1.6%)	
Foods		13.7%	(4.6%)	
Restaurants		10.2%	(1.1%)	
Other		3.8%	0.3%	

Average spend per customer	0.8%	3.1%
Paying customer numbers	5.0%	(3.2%)

\*Sales by item are "integrated sales" of stores.
"Integrated sales" demonstrate the overall sales
capability of a store, and include net sales by tenants,
sales at PARCO Theater and other facilities, and
sales to tenants under fixed rent contracts

# Non-consolidated Stores/Tenants/Sales area

20 stores in total Total tenants: 2,851 Sales area: 443,000 m<sup>2</sup> (as of end Nov. 07)

	Q3 MarNov.	Change ¥	Change %
Personnel	7,034	587	9.1%
Lease/rental	7,073	772	12.3%
Advertising	3,295	615	22.9%
Agency services	4,571	555	13.8%
Depreciation	3,345	456	15.8%
Total SG&A	24,656	2,698	12.3%

# Non-consolidated

### Quarterly trends in tenant sales

	FY07 Q1	Q2	Q3
All stores	3.9%	4.1%	8.7%
Existing stores	(0.7%)	0.6%	(0.7%)

(Comparison with same period of previous year)

### Non-consolidated Renovation

# FY2007 Q3 renovation results:

Scale of renovation: 395 sections, approx. 40,600m<sup>2</sup> (of which new stores comprised 198

sections)

Effect of renovation: Sales up 14.7% in

same zone comparison

Planned FY07 renovation:

Scale: 580 sections/approx. 56,000m2

## < Q3 topics >

- · <PARCO> Urawa PARCO opened on Oct. 10., bringing total stores to 20 [Shopping Complex Business]
- · < NEUVE A> Opened 14 new stores, bringing total stores to 130 in five business types 【Retail Business】
- <PARCO SPACE SYSTEMS> Strong sales continued on orders from inside and outside the Group [Space Engineering and Management Business]