PARCO CO., LTD. FY2010 Q1 (Mar.-May) Briefing Material



July 8, 2010

Overview of FY2010 Q1 results

Q1 results

Unit: Million ven

FY2010 Q1 FY2009 Q1 Change Change Consolidated Mar.-May Mar.-May Net sales 65.183 65.069 113 0.2% Operating 2,119 2,398 (278)(11.6%)income Ordinary income 2,009 2,317 (307)(13.3%)1,040 1,304 (264)(20.3%)Net income

Interim forecasts	Change %
127,000	(0.7%)
4,100	(13.8%)
3,800	(19.0%)
1,900	(13.8%)

Full-year forecasts	Change %		
264,000	1.1%		
8,700	1.1%		
8,300	(3.0%)		
4,200	2.2%		

Non-consolidated	FY2010 Q1 Mar.–May	FY2009 Q1 MarMay	Change ¥	Change %
Net sales	60,463	60,300	163	0.3%
Operating income	2,004	2,310	(305)	(13.2%)
Ordinary income	1,936	2,364	(427)	(18.1%)
Net income	1,011	1,384	(373)	(27.0%)

Interim forecasts	Change %
118,000	(0.8%)
3,900	(15.4%)
3,700	(20.6%)
1,900	(20.2%)

Full-year forecasts	Change %
245,000	0.7%
8,200	0.6%
7,700	(6.2%)
4,000	(4.4%)

Consolidated results by segment

Unit: Million yen

		FY2010 Q1 Mar.–May	Change ¥
Shopping	Net sales	61,181	137
Complex Business	Operating income	1,968	(332)
Retail Business	Net sales	3,637	*1 (388)
Retail Dusilless	Operating income	15	*1 30
Space Engineering	Net sales	5,013	291
and Management Business	Operating income	118	27
Other Business	Net sales	146	*2 (363)
	Operating income	12	*2 2
Total	Net sales	69,979	(323)
Total	Operating income	2,114	(272)
Eliminations or	Net sales	(4,078)	460
corporate	Operating income	5	(6)
Consolidated	Net sales	65,901	136
Consolidated	Operating income	2,119	(278)

Note: Figures for net sales by segment include operating revenue.

- PALM GARDEN CO., LTD. in the Retail Business withdrew from the directly operated store business as of February 28, 2010. (FY09Q1 contribution: Sales of ¥480 million; Operating loss of ¥3 million)
- $\label{eq:hotel_new_creston} \mbox{HOTEL NEW CRESTON CO., LTD. in Other Business was sold on June 1,}$ 2009.

(FY09 Q1 contribution: Sales of ¥392 million; Operating income of ¥12 million)

■ Consolidated SG&A expenses Unit: Million yen

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	FY2010 Q1 MarMay	Change ¥	Change %		
Personnel	2,316	(98)	(4.1%)		
Lease/rental	2,352	(239)	(9.3%)		
Advertising	964 (9)		(1.0%)		
Agency services	1,514	(35)	(2.3%)		
Depreciation	1,600	224	16.3%		
Tax and dues	256	10	4.1%		

Total SG&A	8,265	(170)	(2.0%)
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Results overview:

- Consolidated net sales exceeded previous Q1 period and forecast, with a favorable contribution from Fukuoka PARCO, which opened in March
- Consolidated operating income and ordinary income were lower than FY2009 Q1 on a fall in existing stores sales at PARCO, but were both broadly in line with initial forecasts
- Consolidated net income was impacted by an increase in losses on disposal of fixed assets arising from active renovation since FY2009, but our renovation plan and net income for the quarter are both on
- In segment information, the number of companies in the Retail Business and Other Business is one less for each compared to FY2009 Q1
- In segment information, each of the core companies in the Retail Business, the Space Engineering and Management Business and Other Business achieved sales and income growth compared to FY2009 Q1

^{*}There is no change from the interim and full-year forecasts announced on April 7, 2010.

PARCO FY2010 Q1 Briefing Material (cont.)

PARCO TSE 1st Section, stock code 8251

July 8, 2010

2. Overview of sales

Non-consolidated tenant sales by store

Unit: Million yen

		EV2010 O1	Mar May	
Store		FY2010 Q1 Mar.–May Net sales Change %		
			_	
	Sapporo PARCO	2,607	(8.2%)	
	Sendai PARCO	2,399	4.7%	
Urba	Ikebukuro PARCO	7,304	(6.2%)	
an sto	Shibuya PARCO	3,283	(12.0%)	
Urban store group	Shizuoka PARCO	2,623	4.0%	
quo	Nagoya PARCO	8,242	(6.9%)	
	Hiroshima PARCO	4,097	(7.4%)	
	Fukuoka PARCO	3,725	-	
Ì	Urban store group total	34,285	5.6%	
Urb	an store group total excluding Fukuoka PARCO	30,559	(5.8%)	
	Utsunomiya PARCO	1,378	(12.9%)	
	Urawa PARCO	3,108	(0.2%)	
Kan	Shin-Tokorozawa PARCO	2,080	(2.3%)	
Kanto store group	Chiba PARCO	1,710	(11.3%)	
ore gr	Tsudanuma PARCO	2,369	(2.8%)	
duc	Hibarigaoka PARCO	1,982	*1 2.7%	
	Kichijoji PARCO	2,307	(1.4%)	
	Chofu PARCO	4,232	0.5%	
	Kanto store group total	19,169	(2.6%)	
Re	Matsumoto PARCO	1,823	(6.2%)	
egiona	Otsu PARCO	1,306	(16.0%)	
Regional store group	Shinsaibashi PARCO	477	1.5%	
re gro	Oita PARCO	849	(15.6%)	
dne	Kumamoto PARCO	1,197	(4.9%)	
	Regional store group total	5,654	(9.3%)	
	Total	59,109	0.7%	

^{*1} The year-on-year comparison for Hibarigaoka PARCO excludes the figures for the NosVos by PARCO annex, which closed on February 28, 2010.

55.384

Non-consolidated sales by item

	Comparisons are with FY2009 Q1			
		FY2010 Q1 MarMay		
C	ategory and item	All store total	Existing store total	
	Womenswear	(2.5%)	(6.8%)	
	Menswear	(5.4%)	(8.5%)	
	General clothing	12.7%	3.2%	
Clo	thing	(0.5%)	(5.5%)	
	Shoes	(3.2%)	(8.6%)	
	Bags	(6.6%)	(15.8%)	
	Accessories	4.9%	(4.3%)	
	Cosmetics	12.1%	2.4%	
Per	sonal items 1.1%		(7.1%)	
	Culture-related	3.1%	(3.0%)	
	Living-related	(1.0%)	(6.9%)	
Ge	neral merchandise	2.7%	(3.0%)	
	Foods	0.5%	(0.6%)	
	Restaurants	0.8%	(6.8%)	
	Other	(6.0%)	(10.1%)	

Non-consolidated paying customers, average spend per customer Comparisons are with FY2009 Q1

Existing stores	FY2009 H2	Mar. 2010	Apr. 2010	May 2010	FY2010 Q1
Paying customers	(1.8%)	(1.5%)	(0.3%)	(1.2%)	(1.0%)
Average spend per customer	(6.2%)	(4.4%)	(5.7%)	(3.7%)	(4.6%)

Note: Sales by item, paying customers and average spend per customer are based on "integrated sales" of stores. "Integrated sales" demonstrate the overall sales capability of a store, and include net sales by tenants, sales at PARCO Theater and other facilities, and sales to tenants under fixed rent contracts.

Non-consolidated renovation

■ FY2010 Q1 renovation results: Scale of renovation:

133 sections, approx. 16,000m² (of which new stores comprised 76 sections)

Effect of renovation:

Sales up 20.3% in same zone comparison

Planned FY2010 renovation:

Scale: approx. 56,000m²

■ Non-consolidated stores/tenants/sales area

21 stores in total Total tenants: 3,024

Sales area: 465,000m² (as of end May. 2010)

News by company:

Existing store total

[Shopping Complex Business: PARCO CO., LTD.]

 Fukuoka PARCO opened on March 19. Good start, with sales and customer numbers both significantly exceeding targets, supported by a stable flow of customers, with the store's diverse variety of items drawing a wide range of customers

(5.1%)

- Carried out active renovation (133 sections, approx. 16,000m²). Sales strong in renovated zones. Up 20.3% from FY2009 Q1. Pursued differentiation strategy at urban stores by generating a sense of change in the stores as a whole, through stepping up initiatives to attract growing companies as tenants and encouraging major tenant companies to shift to the latest business models. Carried out renovation at Kanto stores based on the themes of attracting customers and ensuring a knock-on effect on sales throughout the stores, by inviting as tenants stores with the capability to draw large numbers of customers, renewing food floors, and introducing shops offering various different services
- Acquired ownership of land and building of Urawa PARCO in March 2010 and started making preparations for a major future renewal [Shopping Complex Business: PARCO (Singapore) Pte Ltd.]
- PARCO Marina Bay opened on March 31 at Millenia Walk in Singapore. Lineup of Japanese restaurants and general merchandise tenants playing a central role in attracting customers

[Retail Business: NEUVE A CO., LTD.]

- Opened 6 stores and closed 1 in FY2010 Q1, bringing total to 141 stores. Sales up 2.6% on FY2009 Q1, driven by by watch business TiCTAC, which performed strongly in sales of private label products and in e-commerce business, and cosmetics and general merchandise business ROSEMARY, which carried out successful promotions through enhanced cooperation between online and regular stores [Space Engineering and Management Business: PARCO SPACE SYSTEMS CO., LTD.]
- Sales and operating income both increased compared to FY2009 Q1, with growth in orders for structural reform work at major shopping complexes and orders for construction work by tenants of Fukuoka PARCO
 - Sales of the energy-efficient, environmentally friendly P'es Lighting series of private label lighting fixtures also trended favorably

NosVos by PARCO annex, which closed on February 28, 2010.

*2 Existing store total excludes the figures for Fukuoka PARCO, which opened on March 19, 2010, and Hibarigaoka PARCO's NosVos by PARCO annex, which closed on February 28, 2010.